



Step 1: Clarify vision and objectives

At the core of the decision-making process is articulating a vision and set of clear objectives to guide the journey and outcomes.

The purpose of Step 1 is to articulate a shared iwi/hapū vision. The vision will help identify the collective objectives for the marae and its supporting community and help define what is essential to the health, well-being and function of the marae and iwi/hapū. Once the vision and objectives are clear they can be applied in the process of developing and evaluating possible adaptation pathways.

Step 1

A shared vision and collective objectives can be achieved in several steps:

1. Review any existing documents from the iwi/hapū/whānau to establish what vision and objectives the community has already expressed are important. This also ensures that earlier work is not repeated unnecessarily.
2. Hui to confirm the continued relevance of the existing vision and objectives. The hui will also enable you to collect information about the vision and objectives to clarify or better understand what they mean.
3. For those who cannot attend the hui gather their input through an online survey or other suitable means.

TIP: Additional ways to achieve this step

When previous information on iwi/hapū/whānau vision and objectives does not exist, it will need to be generated before proceeding with the rest of the Adaptation Decision-Making Model. Articulating a shared vision can be achieved through a combination of hui, interviews, wānanga and online surveys asking questions like:

- Q: Describe (or draw) your vision for the marae in the future.
- Q: What does the marae need to flourish?
- Q: What makes a marae function well?
- Q: What activities are important on a marae?

Fundamental to any decision-making process is defining who will make what decisions and what process will be followed to reach those decisions. These matters need to be agreed before proceeding with subsequent steps and doing this up-front sets clear expectations for all involved.



Tangoio experience

The hapū had established a vision and set of objectives previously. The existing visioning documents were reviewed and input sought (through hui and surveys) to confirm the relevance of this earlier work. The results from the hui and survey demonstrated that the vision (“*Living our dreams*”) and objectives for the marae have altered little from earlier visioning exercises. The results reaffirmed key aspirations for the marae centred on a well-functioning built environment (i.e., buildings and amenities), support for a flourishing culture and key activities considered necessary for connectedness and well-being of the hapū. There was a high degree of agreement among the hapū on what was important.

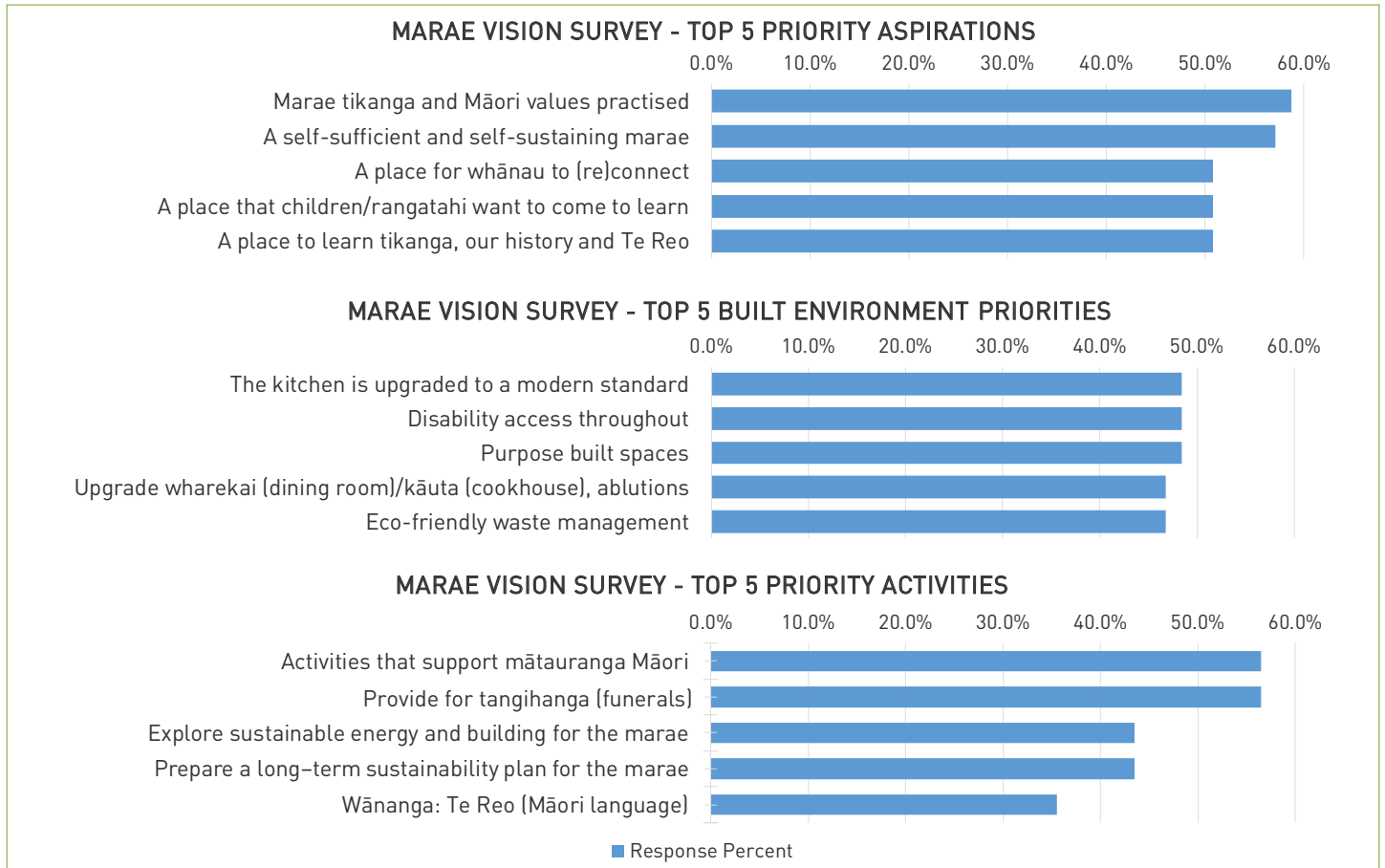


Figure 1: Top five priorities for the marae regarding overall aspirations, built environment and activities.

The information from the hui and surveys were combined to establish the top priorities for the marae. The top five priorities for the three categories explored are outlined in Figure 1.

The top five priorities for each category formed a key component of the marae-opoly game (Step 4) and provided a guide and reference for developing and evaluating possible pathways.



Workshop to develop a shared vision for the marae.



Presenting a vision for the marae back to the whā at Hui-ā-Hapū.

Find resources and more information at www.niwa.co.nz/te-kuwaha/tools-and-resources

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